



HERITAGE
COUNCIL

Heritage Council Annual Report 2023-24



ACKNOWLEDGEMENT OF COUNTRY

The Heritage Council of Western Australia acknowledges the Aboriginal people as the traditional custodians of Western Australia. We pay our respects to the Ancestors and Elders, both past and present, and the ongoing connection between people, land, waters and community. We acknowledge those who continue to share knowledge, their traditions and culture to support our journey for reconciliation. In particular, we recognise land and cultural heritage as places that hold great significance for Aboriginal people.



HERITAGE
COUNCIL

STATEMENT OF COMPLIANCE

**Hon David Templeman Dip Tchg BEd MLA
Minister for Heritage**

In accordance with section 63 of the *Financial Management Act 2006*, I hereby submit for your information and presentation to Parliament, the annual report of the Heritage Council of Western Australia for the financial year ended 30 June 2024.

This report has been prepared in accordance with the provisions of the *Financial Management Act 2006*.

Darren Foster
Chair
Heritage Council of Western Australia

30 August 2024

Richard Offen
Member
Heritage Council of Western Australia

30 August 2024



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Cover image:
All Saints Anglican Church,
Collie

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ABOUT THIS REPORT

This report covers the operations of the Heritage Council of Western Australia and presents audited financial statements and performance indicators for the year ended 30 June 2024.



Lionel Samson Building,
West End Fremantle



MESSAGE FROM THE CHAIR

“The Council has identified its key strategic priorities for 2024-25. They include sharing the epic stories of Western Australia and enabling the activation and use of heritage places.”

On behalf of the Heritage Council of Western Australia, I am pleased to present our 2023-24 Annual Report. This report highlights a significant period of alignment and progress in our mission to celebrate the rich heritage of our State.

The past year has marked the beginning of a journey towards achieving the goals outlined in our Strategic Plan 2023-26, where our heritage is valued as the essence of what makes us Western Australian. Our journey this past year has been pivotal in advancing our vision and achieving our strategic goals.

In 2023-24, the assessment and registration of heritage places saw significant progress, with several key sites added to the State Register of Heritage Places. Notably, Loreto Primary School and Convent Group was among the recent entries, recognised for its historical and architectural significance. Several places are identified in 2024-25 for priority assessment to ensure they receive the necessary attention and protection.

Heritage agreements were a crucial aspect of our work this past year, providing formal commitments to the preservation and adaptive reuse of heritage sites. These agreements ensure that heritage values are maintained while allowing for contemporary uses of these important places. Further, our collaboration with private sector partners on adapting heritage buildings has seen notable progress, ensuring these structures remain relevant and useful in modern contexts.

The State Heritage Conference in October 2023 brought together experts, stakeholders and community members to discuss and share knowledge about heritage conservation. This event fostered a deeper understanding of the challenges and opportunities in heritage management. The conference is a key event in the Council's annual program to promote and celebrate our State's heritage, often highlighting a unique region or collection of places.

Our commitment to heritage education and information continued through various initiatives aimed at raising awareness and understanding

of Western Australian heritage. This included workshops, seminars and publications that reached a wide audience, from school children to heritage professionals.

The Heritage Grants Program awarded \$1.221 million to 28 projects, providing significant support to owners of State heritage places and community recipients. Notable projects funded this year included the Esperance Film Project, which focuses on documenting the significant heritage sites in the Esperance region. Through our sponsorships program, we also supported various heritage-related activities and events, further promoting the importance of heritage conservation.

A noteworthy development in November last year was the official handover of Bob Hawke's State-registered childhood home to the National Trust of Western Australia. The 1920s red brick and tile house in Leederville is significant for its association with Bob Hawke and his uncle, Bert Hawke. It will now serve as both a heritage site and an accommodation facility, preserving the legacy of Australia's 23rd Prime Minister.

Preparing for the year ahead

The Council has identified its key strategic priorities for 2024-25. They include sharing the epic stories of Western Australia and enabling the activation and use of heritage places.

Our research and consultation processes will build a comprehensive understanding of how various heritage places contribute to the overarching narrative of our State's history. By sharing these stories, we aim to enhance public pride and knowledge of our heritage, thereby supporting tourism and educational initiatives.

Enabling the activation of heritage places remains a central focus. We are committed to providing clear and consistent heritage advice early in project planning stages, collaborating with other advisory and statutory bodies, and ensuring that development proposals result in acceptable outcomes for heritage sites.

This practical and pragmatic approach aligns with the call for timely and efficient decision-making under the *Heritage Act 2018*.

A priority activity for the coming year will be communication and stakeholder engagement. We will engage proactively with our stakeholders, ensuring our communications are clear, consistent and relevant. A specific focus will be placed on reaching younger audiences, the future custodians of our heritage, through targeted education and engagement strategies.

The Council also acknowledges the thematic gaps in the State Register, particularly concerning Aboriginal people and places, women, non-English-speaking migrants and working people. Addressing these gaps will be a top priority as we approach a significant milestone in Western Australia's history in 2029. We are committed to recognising the substantial contributions of these groups to our society and ensuring their stories are represented and celebrated within our heritage framework.

On behalf of the Council, I extend our heartfelt thanks to those members who concluded their tenure this year – former Chair Nerida Moredoundt, former Deputy Chair Lloyd Clark,

Ms Sally Malone and Dr Erika Techera. Their leadership and dedication have been instrumental in shaping the Council's direction and achievements.

Finally, I extend my gratitude to the Director General of the Department of Planning, Lands and Heritage, Anthony Kannis, and his dedicated staff for their unwavering support and hard work on behalf of the Council.

We look forward to working collaboratively with our stakeholders, the Department and the broader community to ensure our heritage places are conserved, used and valued.

Darren Foster
Chair
Heritage Council of Western Australia



Heritage Council of Western Australia
 (Back row): Richard Offen, Graeme Gammie, Darren Foster (Chair), Martin Silk, Catherine Lezer.
 (Front row): Flavia Kiperman, Jillian Collard, Alan Kelsall.
 Note, Rebecca Moore missing.

ABOUT THE HERITAGE COUNCIL OF WESTERN AUSTRALIA

As the State's advisory body on cultural heritage, the Heritage Council of Western Australia (Council) plays a key role in identifying and promoting State-significant historic heritage places – places that collectively tell the story of Western Australia.

The Council, assisted by the Department of Planning, Lands and Heritage (Department), works with Western Australians to recognise, conserve, adapt and celebrate Western Australia's unique cultural heritage.

Through the statutory referrals process for development proposals, the Council also provides advice on plans that may impact cultural heritage significance to guide proponents to creative solutions that respect heritage values.

Heritage is important in understanding the story of Western Australia – its history, identity and diversity. It can comprise places such as buildings and structures, monuments, gardens, cemeteries, landscapes and archaeological sites.

As a community, we share the responsibility to identify and protect what is important and pass these places on to future generations so they will understand what came before them.

The Council is a statutory authority established by the *Heritage Act 2018*, made up of nine people who provide a balanced membership reflecting its functions. It is appointed by the Governor of Western Australia on the advice of the Minister for Heritage.

RESPONSIBLE MINISTER



Hon David Templeman
 Dip Tchg BEd MLA
 Minister for Heritage

[Hon David Templeman](#)

DELEGATIONS

The Department has delegated responsibility for carrying out the Council's day-to-day operations, including:

- advising State and local governments on heritage-related matters and providing assistance to manage local heritage places;
- facilitating the identification and assessment of places of cultural heritage significance; and
- promoting best practice conservation and enhancing the community's understanding and appreciation of heritage places.

The Council adopts a best practice approach to the delegation of authority. As such, instruments of delegation are routinely examined to ensure they remain accurate and appropriate.

LEGISLATION

Enabling Legislation

Heritage Act 2018

Administered Legislation

The Heritage Council assists the Minister for Heritage in administration of the *Heritage Act 2018*.

Other Key Compliance Legislation

- *Aboriginal Heritage Act 1972*
- *Maritime Archaeology Act 1973*
- *Planning and Development Act 2005*
- *Building Act 2011*

- *Auditor General Act 2006*
- *Disability Services Act 1993*
- *Equal Opportunity Act 1984*
- *Financial Management Act 2006*
- *Financial Management (Transitional Provisions) Act 2006*
- *Freedom of Information Act 1992*
- *Work Health and Safety Act 2020*
- *Public Sector Management Act 1994*
- *State Records Act 2000*
- *Procurement Act 2020*
- *Registration of Deeds Act 1856*
- *Transfer of Land Act 1893*
- *Superannuation and Family Benefits Act 1938*
- *Petroleum and Geothermal Energy Resources Act 1967*
- *Property Law Act 1969*
- *Personal Properties Securities (Commonwealth Laws) Act 2011*
- *Public Works Act 1902*
- *Mining Act 1978*
- *Valuation of Land Act 1978*
- *Interpretation Act 1984*
- *Strata Titles Act 1985*
- *Community Titles Act 2018*
- *Land Administration Act 1997*
- *Land Administration (South West Native Title Settlement) Act 2016*

OUR VISION

Our heritage is valued as the essence of what makes us Western Australian.

OUR PURPOSE

We provide leadership in the conservation and care of cultural heritage places in Western Australia for the benefit of current and future generations.

OUR VALUES

PROFESSIONALISM	We are proficient, competent and reliable in all that we do, valuing excellence and acting with respect and integrity at all times.
ACCOUNTABILITY	We practice fair and ethical decision-making, explaining things openly, taking responsibility for our decisions and actions.
COLLABORATION	We work together, and with our stakeholders, to promote good heritage outcomes.
EFFECTIVENESS	We seek to be efficient, proactive, and responsive in what we do.
RESPECT	We are committed to what we do and aim to deliver positive outcomes for all our stakeholders.

STRATEGIC DIRECTION

Cultural heritage is integral to our lives as Western Australians and is uniquely placed to bring together communities and shape sustainable places for present and future generations.

Our heritage is rich and culturally diverse and consists of places such as buildings, monuments, gardens, cemeteries, cultural landscapes and archaeological sites, providing physical links between our past, present and future.

The Council's desire is to lead in the identification, conservation and protection of our cultural heritage, inspiring others to do the same and acknowledge and celebrate our heritage as a source of identity, healing, and enrichment, promoting its contribution as a sustainable and dynamic part of our future.

Acknowledging that heritage is a shared responsibility, the Council supports and engages with heritage owners, communities and stakeholders to adapt places in ways that retain and share cultural heritage values and contribute to a vibrant economy.

The Council encourages participation by empowering more people to foster greater understanding of their heritage, revealing and sharing the stories embedded in each place, and becoming champions for the heritage they care about both locally and across the State.

The Council will continue to work hard to make our processes efficient and transparent, removing obstacles and providing for greater stakeholder involvement in informing decisions about our heritage.

Western Australians face challenges from changes in how we work and live and how heritage is impacted by the effects of climate change. The Council's Strategic Plan 2023-26 will be its guide for the future as it works proactively with the Department and other key stakeholders to make Western Australia's cultural heritage resilient to change, accessible, understood and valued by all, now and into the future.

Strategic Plan 2023-26

In July 2023, the Council published its Strategic Plan 2023-26. The Strategic Plan captures emerging priorities in the areas of recognition, protection and promotion of Western Australia's cultural heritage places, which align with the State Government's overall goals and objectives.

The Council's focus areas, each supported by ongoing activities and strategic projects, are:

- a State Register of Heritage Places that is representative, clear, concise and current;
- Western Australia's cultural heritage is understood, and all its values appreciated;
- cultural heritage places have a sustainable future;
- partnerships that enable and encourage cultural heritage conservation; and
- an efficient, effective and capable Council.



The Old Synagogue, view from Parry Street Fremantle - Kate Drennan Photography

HERITAGE COUNCIL MEMBERS



**Nerida
Moredoundt**

Chair (to 31 December 2023)

Nerida Moredoundt is the Principal Heritage Architect with element WA. In her time on the Council, Nerida brought a depth of experience in heritage planning to the important advisory role the Council plays in the identification and management of heritage places in Western Australia.

Nerida has built an enviable reputation for delivering iconic and innovative solutions for some of the State's most valued heritage places and has pioneered application of the World Heritage Cultural Landscapes framework to Rottnest Island/ Wadjemup. She played an instrumental role to secure World Heritage Listing for the Australian Convict Sites.

With an impeccable track record working on complex urban revitalisations and adaptive reuse projects, she is a trusted adviser across the full statutory heritage spectrum, with expertise in heritage assessments and analysing development proposals. She has a particular interest in working with property owners, government agencies and community organisations to find practical outcomes that enhance our appreciation of heritage places.

After more than 10 years of service on the Council, both as a member and as Chair, Nerida completed her term in December 2023.



**Darren
Foster**

**Chair (from 1 January 2024)
Councillor (from June 2023)**

Darren Foster became a member of the Heritage Council in June 2023 and is the current Chair. Darren has more than 30 years' experience in strategic leadership across all three tiers of government and a wealth of knowledge in governance, sustainable development, Aboriginal economic and social development, environmental policy and regulation.

With a keen interest in Western Australia's history and heritage, Darren has academic qualifications in local history and has produced oral histories and biographical papers that capture the diverse stories of Western Australia.

Darren envisions the Council playing a key role in elevating the profile of Western Australia's cultural heritage and sharing the stories behind buildings and places as we head towards Western Australia's 2029 milestone.



**Lloyd
Clark**

Deputy Chair (to 31 December 2023)

Lloyd Clark is the founder and Managing Director of M/Group – the Match group of companies. Match has undertaken a number of redevelopments of heritage properties including the W.D. & H.O. Wills Building known as 'Home' warehouse apartments, which won the 2009 National Property Council of Australia Award for adaptive reuse.

Match undertook the redevelopment and adaptive reuse of the historic Dalgety Wool Stores building in Fremantle known as 'Heirloom'. Completed in early 2017, the redevelopment saw this famous landmark building converted into 183 'warehouse' residential apartments.

The innovative and sensitive adaptation of the city block-sized former wool stores won two 2017 Heritage Awards, including the prestigious Gerry Gauntlett Award that recognises the outstanding conservation or adaptation of a State-registered place.

Lloyd maintains a strong business acumen along with practical and applicable experience in property development and large-scale adaptive reuse and heritage renewal projects.

After more than 10 years of service on the Council, Lloyd completed his term in December 2023.



**Leigh
Barrett**

**Deputy Chair (from 1 January 2024)
Councillor (from September 2019)**

Leigh Barrett is a creative and strategic heritage practitioner working across the public and private sectors in Western Australia. In her current role at the City of Gosnells, Leigh works to protect and promote local history and heritage.

Leigh has worked previously for the City of Bunbury, National Trust of Western Australia and is the former Executive Director at Heritage Perth, a not-for-profit organisation that worked to support the conservation and interpretation of the City of Perth's heritage.

As the Principal of her own consultancy, Leigh Barrett, Heritage Advisory Services, Leigh works with various clients, including local governments in the South West and Wheatbelt regions.

Leigh has served as a Councillor since September 2019.



**Jillian
Collard**

Councillor (from February 2024)

Jillian Collard is a proud Noongar woman with cultural connections to the Whadjuk and Ballardong people and with comprehensive operational and strategic experience, working in government for more than 20 years.

Jillian is currently the Senior Manager, Aboriginal Engagement and Partnerships, at the Department of Water and Environmental Regulation (DWER). She is responsible for enhancing DWER's capability and capacity to deliver meaningful outcomes for Aboriginal people, through genuine partnerships and engagement with Aboriginal stakeholders.

Jillian provides strategic oversight of the development and implementation of DWER's Reconciliation Action Plan and the Aboriginal Engagement Strategy, communicating and championing positive change, and supporting and managing programs that support the State and Australian government agendas.

In February 2024, she was co-opted to the Council to provide her specialist insights and knowledge.



**Graeme
Gammie**

Councillor (from 1 January 2024)

Graeme Gammie has more than 20 years' experience in strategic leadership roles in the heritage sector, including as Executive Director of the former State Heritage Office and Assistant Director General of Heritage Services at the Department of Planning, Lands and Heritage. More recently, Graeme was the Chief Executive Officer at Landgate.

Graeme was previously the Executive Manager at Fremantle Prison. He worked with both State and Australian governments to achieve the inclusion of the Fremantle Prison on the National Heritage List (being the 13th place in Australia to be included) and later the World Heritage List. The Fremantle Prison is the only built heritage place in Western Australia to be recognised at this level.

Over his career, Graeme has developed expert knowledge of legislative and regulatory frameworks for heritage and holds extensive stakeholder relationships within the heritage sector. He is currently Executive Director at Fairbridge and has been a member of its board since 2015.



**Alan
Kelsall**

Councillor (from 1 January 2022)

Alan Kelsall brings a wealth of experience to the Council through his extensive portfolio of conservation planning and building projects as an architect and former Heritage Coordinator at the City of Fremantle.

Alan oversaw the award-winning conservation of Fremantle Town Hall. It was the biggest conservation project the City had undertaken, with a team of specialist stonemasons, plasterers, lead workers and slate roofers using traditional methods to transform the exterior of the building.

Alan has also received a Council award for his role in developing the whole-of-agency approach the City adopted towards promoting Fremantle's heritage.

Alan was born in Perth and studied architecture at the Western Australian Institute of Technology. Shortly after qualifying he moved to England, where he worked for 20 years before returning to Perth in 1995.

In 1998, he formed Kelsall Binet Architects in partnership with Gena Binet. The practice specialised in conservation and heritage work. In 2012, he was appointed Heritage Coordinator for the City of Fremantle, a position he held until his retirement in 2019. Alan has been a Councillor since January 2022.



**Flavia
Kiperman**

Councillor (from 1 January 2024)

Flavia Kiperman is a registered architect in Western Australia and heritage consultant at element WA, with more than 25 years' experience in cultural heritage design, Aboriginal engagement and regulatory approvals. Flavia leads the team in preparing heritage strategies, impact statements, heritage assessments and identifying opportunities in preservation, adaptive reuse, and development planning. She is a member of various Design Review Panels and an expert member of the State Administrative Tribunal (SAT).

Flavia has significant experience working on Western Australian cultural heritage projects, including Cossack, Rottnest Island/Wadjemup, Strawberry Hill/Barmup, and Burrungun (Morgan's Camp) in Broome. Flavia was the heritage consultant for the Como Theatre, WA Museum Boola Bardip, Claremont Electrical Substation and the preservation and adaptive reuse of various heritage-listed properties. She is a past Vice-President of the Australia ICOMOS (International Council on Monuments and Sites) National Executive Committee and a longstanding member of ICOMOS.



**Catherine
Lezer**

Councillor (from July 2021)

Catherine Lezer brings valuable expertise and insights to the Council from her roles as the current Director and former President of the Strata Community Association Inc. WA and as a City of Perth Councillor. She developed a passion for adding value to apartments and apartment buildings from various finance positions and property directorships. Adding value to a property is more than just renovating. Efficiency, asset management, facility management, sustainability and community are as important to Catherine as aesthetic appeal.

Catherine has managed strata properties, undertaking significant projects such as lift replacements, solar installations and defects remediation. Catherine holds a Bachelor of Business, Master of Business Administration and qualifications with the Australian Institute of Company Directors. She has been a Councillor since July 2021.



**Sally
Malone**

Councillor (to 31 December 2023)

Sally Malone is a sole practitioner focused on working with clients to achieve well-managed projects and innovative design solutions. Sally has worked in local government and the private sector, in roles ranging from managing large-scale public place construction projects for the City of Perth to implementing designs for small civic gardens. Her work has been equally divided between urban centres and country and remote rural areas.

Sally has a deep understanding of the potentials that well-designed public spaces bring to community liveability, economic resilience and environmental amenity. She was awarded a Churchill Fellowship to research the benefits that the creative economy can generate for towns and continues to explore ways to 'value-add' to design concepts she creates for clients.

After more than four years of service on the Council, Sally completed her term in December 2023.



**Rebecca
Moore**

Councillor (from 1 January 2024)

Rebecca Moore has more than 30 years' experience as a registered architect and is the former Western Australian Government Architect. She brings her extensive expertise in architecture, heritage, planning and building to the Council.

Rebecca has previously been the Chair of the State Design Review Panel, where she had a key role in the design review and assessment of METRONET plans and significant development proposals to be determined by the Western Australian Planning Commission under planning reform legislation.

Rebecca was a sessional member of the State Administrative Tribunal since its establishment in 2005, and a senior sessional member between 2007 and 2011 before becoming a full-time member in 2011. She has gained extensive experience in decision-making and mediation across a broad range of design, planning, heritage and construction matters.

Rebecca holds a Bachelor of Architecture from the University of Western Australia (UWA) and a Graduate Diploma in Built Architecture from University College London. She also holds a Masters of Planning specialising in Cultural Heritage from Deakin University.



**Richard
Offen**

Councillor (from September 2019)

Richard Offen retired in 2017 after 13 years as Executive Director of Heritage Perth. During that time, he was able to immerse himself in the history of Perth and Western Australia. In retirement, he writes and is a popular lecturer on the State's history. Richard also remains a regular broadcaster on radio and television.

Richard has written the Perth editions of Pavilion Books' Perth Then and Now and Lost Perth. Both books are on the Australian bestseller list. His third book for the same publisher, A Perth Camera, was published in November 2022. Richard has also written histories of St Mary's Anglican Girls' School (A Place to Grow) and Bunbury Cathedral Grammar School (The School in the Bush).

Richard is currently President of the Royal Western Australian Historical Society and the Friends of Battye Library Inc. and has been a Councillor since 2019.



Martin Silk

Councillor (from 1 January 2024)

Martin Silk is a structural engineer specialising in heritage and conservation, and a former member and Chairperson of Engineers Australia's Engineering Heritage Committee. He has a strong passion for heritage engineering and the conservation of historic buildings, and a deep-seated belief that conservation contributes positively to the future of Western Australia's landscape and cultural heritage.

Martin is one of only two qualified structural engineers in Western Australia registered in the Heritage and Conservation area of practice on the National Engineering Register. In 2016, he founded Quoin Consulting, a structural engineering practice focused on preserving and enhancing existing heritage structures in Western Australia.

Martin has worked on several high-profile projects including Dumas House, the Albany and Fremantle Town Halls, the Government House Ballroom, Wesley Church, Samson House Stables and the Old Observatory (current headquarters of the National Trust of Western Australia). He has a deep knowledge of the *Heritage Act 2018*, the Burra Charter and its principles and intent, and he has a strong history of their practical application to achieve desirable heritage outcomes for buildings.



Dr Erika Techera

Councillor (to 31 December 2023)

Erika Techera is an international and comparative environmental lawyer with a particular focus on marine governance. Her research explores Indo-Pacific marine environmental law, including marine protected area governance, migratory and invasive species, and marine pollution, as well as maritime history and heritage.

Erika's recent projects include the intersection of climate change and fisheries law, non-traditional security threats (climate change, pollution and illegal, unreported and unregulated fishing), marine environmental law for the blue economy in Indian Ocean countries, and safeguarding marine and maritime heritage.

Currently a Professor of Law at the UWA Law School, Erika was formerly the Interim Pro Vice Chancellor (International), Director of the UWA Oceans Institute and the Dean of the Faculty of Law from 2013 to 2016. Before becoming an academic, she practised as a barrister in Sydney for over seven years. She has been a company director and holds positions on several boards.

After four years of service on the Council, Erika completed her term in December 2023.



Pyrmont House on Serpentine Road is one of Albany's oldest and most elegant buildings.

PERFORMANCE



Old Court House and
Police Complex, Busselton

PERFORMANCE MANAGEMENT FRAMEWORK

Outcome Based Management Framework

The Heritage Council of Western Australia provides strategic cultural heritage services for the conservation of cultural heritage places in Western Australia for the benefit of present and future generations.

Through the desired outcome and service listed below, the Heritage Council contributes to the Government's goal for "Investing in WA's future: Tackling climate action and supporting the arts, culture and sporting sectors to promote vibrant communities."

Government Goal	Desired Outcome	Services
Investing in WA's Future		
Tackling climate action and supporting the arts, culture and sporting sectors to promote vibrant communities.	Conservation of cultural heritage places in Western Australia, for the benefit of present and future generations	1. Cultural Heritage Conservation Services

Key performance indicators are used to measure the Heritage Council's achievement of its desired outcome, and the efficiency of its services.

Changes to Outcome Based Management Framework

The Council's Outcome Based Management Framework did not change during 2023-24.

Shared Responsibilities with Other Agencies

The Council has no shared responsibilities with agencies other than the Department.

Report on Operations

Summary of actual results compared to budget targets

Heritage Council financial targets	2023-24 target \$'000	2023-24 actual \$'000	Variation \$'000
Total cost of services (expense limit)	1,540	6,770	5,230
Net cost of services	1,540	6,722	5,182
Total equity	6,513	6,590	77
Net increase/(decrease) in cash held	-	69	69
Approved salary expense level	-	-	-
Agreed borrowing limit	-	-	-

Heritage Council financial targets	2023-24 agreed limit \$'000	2023-24 target/actual \$'000	Variation \$'000
Working cash limit (at budget)	77	77	0
Working cash limit (at actuals)	77	74	(3)

Summary of key performance indicators compared to budget targets

Key effectiveness indicators ^(a)	2023-24 target ^(b)	2023-24 actual	Variation
Desired Outcome: Conservation of cultural heritage places in Western Australia, for the benefit of present and future generations.			
Extent to which development approvals issued for registered places are consistent with the Council's advice to decision-making authorities	100%	98.65%	(1.35%)
Percentage of additional private investment generated from grant-assisted conservation projects	250%	260%	10%

Key efficiency indicators ^(a)	2023-24 target ^(b)	2023-24 actual	Variation
Service 1: Cultural Heritage Conservation Services			
Average number of days to make preliminary determinations	37	41.8	12.97%

Notes

(a) The tables above provide a summary of the Heritage Council's Key Performance Indicators for 2023-24. For more detailed information, including explanations for significant variances, refer to the Desired Outcome and Key Performance Indicators section of this report at pages 73 - 76.

(b) The targets specified above are as per the 2023-24 Budget Statements.

YEAR IN REVIEW



York Hotel, Kalgoorlie

CURRENT AND EMERGING ISSUES AND TRENDS

As the Council plans for the coming year, it remains focused on promoting and preserving Western Australia's heritage. Its efforts are aimed at enhancing public knowledge and pride in our heritage and supporting heritage place owners.

Stakeholder Engagement and Consultation

Throughout the year, the Council put a renewed focus on stakeholder engagement, increasing engagement via heritage workshops and seminars, and improving the quality and amount of publications that help inform people of the importance of heritage. We emphasised the role of the Council, where responsibility rests when it comes to caring for Western Australia's heritage places, and how to best look after the sometimes fragile fabric of these places.

The Council also committed to improved consultation processes, providing clear and consistent heritage advice early in project planning stages, collaborating with other advisory and statutory bodies, and ensuring that development proposals appropriately consider and respect the heritage significance of the places they impact.

Heritage and the Next Generation

This renewed focus will carry through into 2024-25, with the Council adding a specific focus on younger audiences to ensure the next generation maintains a connection to our shared heritage, continues to value our heritage places and sees places of more recent heritage significance recognised for their valued contribution to the State.

Impacts to Conservation Projects

A significant issue arose in 2023-24, with the ban on old-growth forest logging affecting the supply of traditional woods such as jarrah, karri and marri for large-scale heritage conservation projects. The Council is working with heritage place owners and managers to find suitable alternatives, such as the use of merbau for the One Mile Jetty Repair/Replacement project in Carnarvon.



One Mile Jetty, Carnarvon

ASSESSMENT AND REGISTRATION OF HERITAGE PLACES

The Council continues to work towards compiling a comprehensive register of Western Australia's culturally significant places. It operates with well understood, open and transparent criteria for entry in the State Register and promotes consistency and high standards in heritage identification and listing practices.

State Register of Heritage Places

The State Register is a statutory list of places that collectively represents the story of Western Australia's history and development. Entry in the State Register recognises the value and importance of a place and helps promote its preservation into the future.

In 2023-24, four places were added to the State Register, and more were prioritised for assessment. Further information is detailed below and the full listing of new inclusions in the State Register can be found through [inHerit](#), the Council's online database of heritage places.

Assessment and Registration Priorities

The Council, through the Department, is currently undertaking a review of the State Register and other heritage places it has an interest in. The interim results from the review identified several themes that are under-represented in the State Register. Of these themes, the Council will focus on:

- Aboriginal people and places
- women
- non-English-speaking migrants
- working people.

In addition, the Council identified 10 heritage places for priority assessment, noting that Albany is approaching its anniversary of colonisation in 2026, with the colonisation of Western Australia (which officially commenced with the establishment of the Swan River Colony) following closely behind in 2029.

In the context of these important milestones, for the next two years, the Council will focus on places and groups that have traditionally been under-represented in the State Register.

Assessments and Registrations

In 2023-24, four places were added to the State Register, and one underwent an amendment to include further elements.

P00179 – Boulder Police Station, Quarters and Court House (fmr)
72 Burt Street, Boulder
17 January 2024
(date entry was amended)

P01302 – Endowment Block, Kalgoorlie
250-316 Hannan Street, Kalgoorlie
29 December 2023

P09957 – Hale School Memorial Hall
20 Unwin Avenue, Wembley Downs
29 April 2024

P13658 – Loreto Primary School and Convent Group, Nedlands
69 Webster Street, Nedlands
7 June 2024

P27015 – Customs House and Sub-Collectors Residence, Broome
67-69 Robinson Street, Broome
19 March 2024

In addition, the following assessments were undertaken:

- 23 places underwent preliminary review by the Department;
- seven places progressed to stakeholder consultation for consideration of their possible entry in the State Register;
- three places did not meet the conditions for entry in the State Register; and
- eight places were fully assessed, and one is at the stakeholder engagement phase of the process.

Loreto Primary School and Convent Group, Nedlands

In 2022, following a review of the changing demographic and educational landscape in the area, the Loreto Ministries announced that Loreto Primary School would close at the end of 2023 after 125 years in operation. The announcement prompted numerous enquiries from the public about the heritage status of Loreto Primary School and Convent Group, Nedlands as there were concerns about its future. Originally included in the Council's Assessment Program in 2004, the Council progressed the heritage assessment of the place with assistance from the owner.

Constructed in two stages in 1930 and 1940, the distinctive convent building was designed by architectural partners Henderson and Gamble in the Inter-War Gothic style and features finely designed elements, including leadlight window detailing and decorative

pressed metal ceilings. It was the first convent and school purposely constructed for the Loreto Order since their arrival in 1897 and illustrates the Order's commitment to the education of children in Western Australia. The place is associated with Sister Veronica Brady, a prominent member of the Loreto Nedlands community, who gained a national and international reputation as a public intellectual, author, literary critic and advocate for Aboriginal and women's rights.

Following consultation with key stakeholders and the wider community, *Loreto Primary School and Convent Group, Nedlands* was entered in the State Register in June 2024. The place's inclusion in the State Register will ensure this much-loved landmark in the Nedlands community continues to be valued by future generations.



Hale School Memorial Hall

On 29 April 2024, Hale School Memorial Hall (Memorial Hall) was entered in the State Register. The Memorial Hall forms part of the Hale School Campus in Wembley Downs and was built in 1960-61 to commemorate former Hale students who lost their lives in war. The Council considered a nomination for the Memorial Hall in April 2023 and requested a prioritised heritage assessment.

Designed by prominent Western Australian architect Anthony Brand, the Memorial Hall was the first Brutalist-style building constructed in Australia. Its inclusion in the State Register emphasises its significant contribution to the evolution of contemporary architecture in

the State. The Memorial Hall also demonstrates achievement in construction technology with its use of reinforced off-form concrete using the Beton Brut construction method. It was the earliest application of this technique in Australia (1961) and was the precedent for the evolution of Brutalist buildings in Western Australia. In 1962, the Memorial Hall was awarded the Architecture and Arts Australian Building of the Year.

The Memorial Hall continues to be valued by past and present students, teachers and school staff. In 2023, renovation works began to expand the Memorial Hall. While some of the interior has been removed, significant elements of the Brutalist design have been retained. Upgrades to the Memorial Hall were completed in 2024.



CONSERVATION OF HERITAGE PLACES

The Council works with key agencies to:

- ensure heritage is actively supported in statutory and regulatory frameworks and planning;
- build capacity in the sector;
- increase awareness and investment in conservation;
- ensure that heritage requirements are clear and consistent; and
- ensure that development proposals referred to the Council are assessed in a consistent and timely manner.

Development Referrals in 2023–24

During the year, 710 development referrals were processed with 92.67 per cent by the Department under delegation from the Council.

39 development referrals were escalated to the Council for advice, a decrease of 31 from the previous year.

89.36 per cent of development and planning referrals were processed within statutory timeframes. Those taking more than the statutory timeframes required further information from the applicant or were more complex, requiring consideration by the Council.

Major Projects

In 2023–24, the Council and Department provided advice on a number of major metropolitan projects and local planning policies during their development stages.

Metropolitan Sites	
P03324	Perth Zoo, South Perth
P04571	Perth Concert Hall, Perth
P14465	Australian Fine China, Subiaco
P04027	Fremantle Traffic Bridge and Ferry Capstan Base, Fremantle
P02454	Regal Theatre, Subiaco
P02915	Guildford Historic Town, Guildford
P02176	Edward Millen Home (fmr), East Victoria Park

Regional Sites	
P00043	Albany Pilot Station (fmr), Albany
P01060	Radio Theatre Building, Geraldton
P00104	Cape Leeuwin Lighthouse and Quarters, Cape Leeuwin
P02879	Convent of Mercy and School, York

Heritage Agreements

A heritage agreement is a legally binding contract that sets out a framework for the long-term conservation, maintenance and/or interpretation of a place. If the place is sold after the owner signs the heritage agreement, it normally remains binding on the new owner.

In 2023–24, no new heritage agreements we entered into pursuant to Part 7 of the *Heritage Act 2018*.

Heritage agreements are in effect for 159 places, of which 129 places are entered in the State Register. Some places are subject to more than one heritage agreement because

the place includes two or more separate structures or significant lots that are each the subject of a heritage agreement. Most of these heritage agreements are between the property owner or lessee and the Council, although some involve a local government or another State agency.

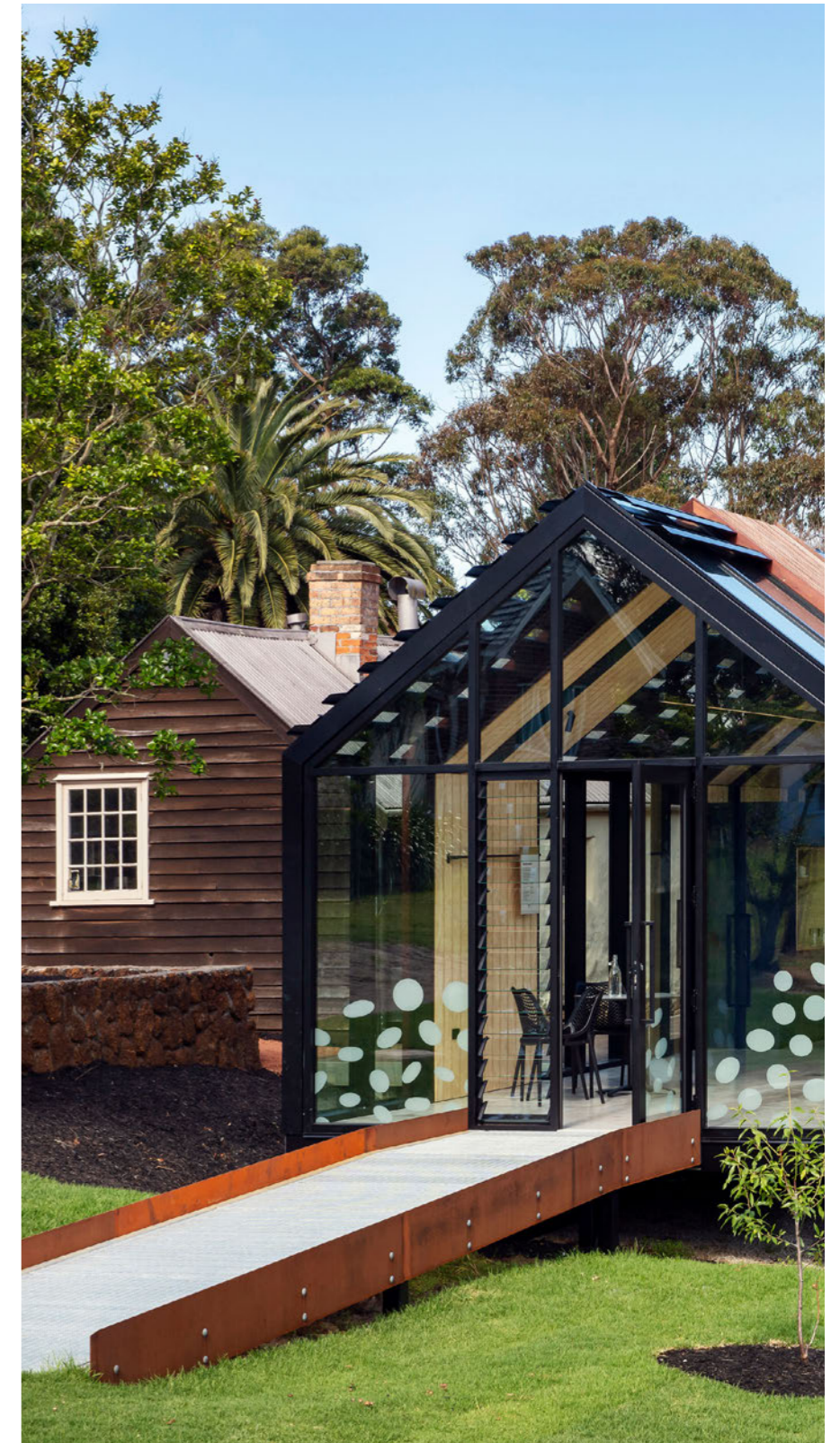
Regulatory Orders

Under Part 4 of the *Heritage Act 2018*, the Minister for Heritage may issue an order to provide special protection for a place. In 2023–24, no new orders were issued, with one consent order revoked for the Broome Historical Museum.

Activation of Heritage Places

It is a Council priority to engage proactively with owners and industry to facilitate the activation of vacant and unused heritage places. The Council acknowledges that development can support the retention and use of a place, which is essential to conserving its cultural heritage significance.

The Council and the Department encourage early and ongoing engagement with stakeholders in the planning stages of their projects. This provides the opportunity for preliminary feedback from the Council and Department on requirements and acceptable outcomes and enables timely responses for advice on formal referrals to the Council.



Strawberry Hill Farm and Gardens, Barmup - image courtesy of National Trust WA - Bo Wong

WA School for Deaf Children, Cottesloe

The WA School for Deaf Children in Cottesloe is expected to be redeveloped following a transfer of ownership in 2023. In February 2024, the Council met on site with the new owners to inspect the heritage buildings and discuss the future intentions for the place.

The Council will continue to engage with the owners as they develop the master plan for the site. It is expected the place will be maintained and conserved in accordance with its heritage agreement and that the WA Foundation for Deaf Children will return to the site in accordance with a Deed of Indenture.

The State-registered WA School for Deaf Children has landmark value, with the style and scale of the main building enhanced by its location in an open

setting and on the brow of a slight rise. The place has been associated with the education of deaf children since its establishment in 1900.



Wool Stores in Fremantle

In April 2024, the Council met with representatives from property developer Hesperia to discuss options to conserve and reinvigorate the cavernous spaces inside the State-registered Elders Wool Stores in Fremantle. Construction of the building commenced in 1927 for Goldsbrough Mort & Co. Ltd, with additions made in 1950-56 and 1969-70. A declining wool industry and changing operation methods meant that large wool stores were largely redundant by the 1970s.

Hesperia is keen to see the Elders Wool Stores transformed into a vibrant space that will include a mix of residential and commercial offerings.



Cossack Courthouse Urgent Roof Repairs

In 2023-24, a Department-initiated conservation works program began at the State-registered Cossack Townsite Precinct with much needed repairs to the Courthouse roof.

The frontier settlement, established in 1863, was the first port in the northwest of Australia and home to Western Australia's first pearling industry. This fascinating precinct features a notable collection of public buildings designed during George Temple Poole's term as Chief Architect of the former Public Works Department.

The 1895 Courthouse, a magnificent local bluestone construction with a conventionally framed timber and corrugated iron roof and wraparound verandah, is one of the more grandiose buildings in the precinct.

Although generally in sound condition, repairs to the Courthouse roof had been identified as an urgent priority in an earlier structural condition report, with sections of the roof structure unstable and prone to uplift in high wind events.

Temporary roof tie downs were installed in late November 2023, before a local Roebourne builder was contracted to carry out the more extensive conservation works, which included repairs to the existing roof structure and replacement of deteriorated roof sheeting, timber trims, flashings and rainwater goods.

With the works reaching practical completion in June 2024, the Cossack Courthouse is now ready to withstand another cyclone season as we head towards 2025.



▲ Cossack Courthouse during roof repairs (Courtesy Stantec Australia, May 2024)

◀ Cossack Courthouse prior to urgent roof repairs (October 2023)

Education and Information

The Council, in collaboration with the Department, organised a series of educational activities in 2023–24 for key stakeholders, including managers of State-owned heritage assets, property owners and local governments.

Heritage Workshops

Three workshops were arranged in Collie (July 2023), Albany (November 2023) and Perth (May 2024) covering topics such as heritage listings, new guidelines for local planning and assessment of local heritage places, development of heritage places, the Council's heritage grants programs and sponsorships and the Western Australian Heritage Awards program.

Councillors Catherine Lezer and Sally Malone gave an overview of the Council's role. Attendees were also given an overview of Aboriginal cultural heritage and associated legislation.

A second series of workshops used feedback from previous events to focus on specific aspects of the conservation and development of State heritage assets, heritage basics for local government and an overview of heritage for property owners.

The workshop on the conservation and development of State heritage assets featured engaging presentations on the management and development of significant sites such as Parliament House, Dumas House and the Kalgoorlie Pipeline. A presentation on the importance of regular maintenance, illustrated by the large winch house at Victoria

Quay, Fremantle, offered attendees a contrast to the big projects presented in the other sessions.

The workshop for local government officers and elected members new to heritage matters, gave an introduction to heritage conservation and best practice, with case studies from the City of Bayswater and City of Fremantle.

This year, a series of presentations relevant to property owners were recorded and made available on the Department's YouTube channel as a reference to support ongoing care and maintenance of heritage buildings. Other workshops were also recorded and have been uploaded to YouTube for continuing access.

State Heritage Conference – October 2023

On 23 and 24 October 2023, the Council and Department hosted a successful two-day conference at the State Theatre Centre of WA. The conference theme was Our Shared Heritage: Culture and Continuum, which addressed the multiple values associated with State heritage places and how these values have evolved over time.

The conference began with a sundowner at the Old Observatory in West Perth and a guided walking tour of Kings Park. Over the following two days, there were presentations on community-led projects and local government projects, museums and reinterpretation of heritage places, use of technology, and discussions on conservation and the intersection between cultural and natural heritage.

Workshop sessions were held on the role of heritage in public policy and Aboriginal heritage tourism. The keynote session on truth telling at the start of the first day and the panel session on respectful recognition at the start of the second day provided thought-provoking plenary sessions.

The conference wrapped up with a curatorial tour at the WA Museum Boola Bardip.

The conference brought together about 240 delegates, including online attendees, from local and State government agencies, local heritage groups, industry consultants, professional organisations, Aboriginal corporations and universities.

Most of the delegates were from Western Australia, with the welcome inclusion of online delegates from farther afield, including Victoria and New South Wales.

Delegates gave positive feedback on the efforts made to increase access to the event, particularly in delivering the conference free of charge as well as providing a livestream for people with work commitments or who could not attend all sessions.



HERITAGE GRANTS

The Heritage Grants Program offers funding assistance for the conservation, future planning and promotion of heritage places. There are two primary funding streams under the program: State Heritage Grants and Community Heritage Grants.

The State Heritage Grants stream offers dollar-for-dollar grants of up to \$50,000 towards the cost of conservation works, including costs associated with professional advice, for State-registered places. Grants of up to \$100,000 are available for major conservation projects. The stream is open to private owners of State-registered heritage places to assist with physical conservation projects such as structural stabilisation, masonry repairs, roof repairs and damp mitigation.

The Community Heritage Grants stream assists not-for-profit organisations, businesses and local governments with education, community engagement and interpretation projects. Grants between \$1,000 and \$10,000 are offered for standard projects with up to \$30,000 offered for major projects that can demonstrate community capacity building, promote historic heritage education or significantly contribute to the reactivation of a heritage place.

In 2023-24, the Heritage Grants Program awarded \$1.221 million in conservation funding to 28 projects through the two funding streams. Seven recipients of State Heritage Grants were awarded funding for major conservation projects as they either support economic recovery and job creation, reactivate a heritage place, or provide for natural disaster mitigation.

Since its inception in 1997, the grants program has provided more than \$25 million in funding to over 860 heritage projects, helping to conserve and celebrate Western Australia's past.

Mead Homestead Conservation Work

The 2023-24 Heritage Grants Program saw Mead Homestead in Perth's southern suburbs awarded Major Conservation Project funding of \$100,000 to activate the building for use by the community.

Mead Homestead is an early farming property that has survived in an area rapidly being developed for industrial and residential use.

The homestead is historically significant for its association with the settlement of East Rockingham, being one of the earliest land grants in the area and one of the region's more prominent farms for many years.

HorsePower Peel has leased the site, including the homestead, for more than eight years, providing a range of equine-assisted therapeutic, educational, recreational and sporting activities aimed at empowering people with physical, intellectual, emotional and social challenges.

The group intends to conserve and adapt Mead Homestead to assist in its objective to empower people living with diverse abilities to develop new skills, discover new abilities and define the life they want to live.

The homestead requires extensive work to secure the building and facilitate its adaptive reuse, including structural remediation, roof replacement, drainage works, masonry conservation and painting.

The work will stabilise the State-registered place and protect significant building fabric. It will be accompanied by a scope of adaptive reuse works that will reactivate Mead Homestead, ensuring its use by the community into the future.



Department staff visited the Mead Homestead, Leda in December 2023 to meet the dedicated team behind the project and visit the place before the start of conservation work.

Heritage Grants Program 2023–24

State Heritage Grants – Metropolitan Places

Place Number	Place Name	Project Summary	Grant Amount
P02327	Mead Homestead, Leda	Roofing, rainwater goods and drainage, external masonry and timber repairs, internal timber door and window repairs, internal plaster and ceiling repairs and painting	\$100,000
P04576	St Lawrence Anglican Church, Dalkeith	Conservation Management Strategy	\$3,168
P04106	Cottage and Farm Buildings, Guildford (Guildford Historic Town)	Conservation to the dairy and dairy store buildings	\$100,000
P02105	Trinity Uniting Church Group, Perth	Repairs to external and internal walls	\$92,094
P09999	Metro Health Clinic (Whatley Crescent Group, Maylands)	Subfloor area and chimney footing restoration, roof void and external roof space including parapet restoration, window and awning restoration, downpipes and soak well restoration and reconnection, external render and brick work restoration to the east elevation, repainting of external walls, and repair and repainting of eaves battens and fascia	\$50,000
P02492	All Saints Anglican Church and Graveyard, Henley Brook	Stabilisation and repair of gravestones and railing	\$2,200
P09201	Success Hill Lodge, Bassendean	Reconstruction and conservation of verandah	\$105,760
P02489	Guppy's House, Guildford	Repair and tuckpointing of chimneys, paint removal	\$23,574
P02093	Bishop's House, Perth	Repair of skirt flashing and installation of missing strike plates on door frames	\$16,109
P02453	Subiaco Hotel, Subiaco	Reinstatement of the Hay Street verandah	\$100,000
P24857	2 Hill Terrace, Mosman Park	Replacement of existing terracotta tiles, repair and sand and finish jarrah/blackbutt flooring	\$55,000
P02027	Chung Wah Association Hall, Northbridge	Masonry repairs to brickwork facades, external painting to upper-level timber window, roof truss ends and entrance portico, rebuilding of eaves and rainwater goods	\$50,000
P00958	Tarantella Night Club (fmr), Fremantle	Roofing and external façade repairs, internal repairs to walls and ceiling and basement ventilation works	\$50,000
P25225	Lionel Samson Building, Fremantle (West End)	Façade restoration	\$50,000

State Heritage Grants – Regional Places

Place Number	Place Name	Project Summary	Grant Amount
P00248	Freemason's Hotel, Bridgetown	Verandah and main roof replacement	\$100,000
P16297	St Joseph's Catholic Church Group, Albany	Replace existing gutter eaves, clean and repair box gutters, replace missing roof tiles, clean top of parapet walls, repair flashings and repaint, replace degraded windowsill, render repairs and repainting and repainting of existing exterior doors	\$50,000
P00734	Blackwood Inn, Mullalyup	Conservation Management Plan	\$14,346
P03089	Slab Hut, Boyanup Farm	Conservation Management Strategy, tree removal and stump treatment of invasive trees	\$22,950
P01878	Byfield House, Northam	Replacement of tiles at front entrance	\$10,299
P01295	McKenzie's Buildings, Kalgoorlie	Front verandah and roof replacement	\$100,000



McKenzie's Buildings, Kalgoorlie

Community Heritage Grants – Metropolitan Projects

Project Name	Grant Recipient	Project Summary	Grant Amount
Rottnest Island – Wrecksploration	Wrecksploration Inc	Photogrammetry survey	\$11,962
Cygnets Cinema (Como Theatre)	APC Collective Investments Pty Ltd	Interpretation Strategy	\$20,000

Community Heritage Grants – Regional Projects

Project Name	Grant Recipient	Project Summary	Grant Amount
Esperance Historic Homesteads	Riggs Australia	Documentary series - Stage 3	\$20,000
Dirk Hartog Island Station	K Wardle	Development and installation of interpretative signage	\$20,000
Derby Heritage Trail	Shire of Derby/West Kimberley	Updating existing heritage trail signage	\$20,000
Donnelly River Mill and Townsite Precinct	Wheatley Village Pty Ltd, Friends of Donnelly Village Inc	Digital interpretation station	\$11,283
Darkan Townsite	Shire of West Arthur	Heritage trail	\$19,123
Boyup Brook Flax Mill	Shire of Boyup Brook	Development and installation of interpretative signage	\$3,128



Cygnets Cinema, Como Theatre

Completed Heritage Grant Projects

The past year saw the completion of 39 Heritage Grant Program funded projects.

Of these, nine Community Heritage Grant projects were completed with some excellent audio-visual elements, including Stage 1 of the Esperance Film Project. Thirty State Heritage Grant projects were completed, including the Ballybane Tearooms (fmr) in Albany and Maylands Post Office & Quarters (fmr).

Completed projects varied in scope and scale. There were five documentation projects, including a Conservation Management Strategy for the Radio Theatre Building in Geraldton, and a Conservation Management Plan and Strategy for the Metro Health Clinic in Maylands. Development of documentation such as a Conservation Management Plan is a crucial step to thoroughly document the features and condition of a place and is best undertaken prior to planning any development or conservation works.

Other completed projects, such as the damp remediation and window restoration project for the Lionel Samson Building in Fremantle's West End and the verandah and roof replacement project for the McKenzie's Building in Kalgoorlie, are part of large-scale conservation projects, with the owners successfully applying for further grants to complete the next stage of conservation works.



Ballybane Tearooms, Albany



HERITAGE AWARDS

The Western Australian Heritage Awards recognise outstanding commitment and contribution to heritage conservation, adaptive reuse, interpretation, tourism and promotion in Western Australia.

Since 1992, the Awards have been an opportunity to showcase the excellent work in revitalising State-registered heritage places, setting standards in interpretation, heritage tourism, conservation and adaptive reuse.

Award Winners

Hosted by the Council, the 2023-24 Heritage Awards were presented at the magnificently restored Montgomery Hall in Mount Claremont on 13 October 2023.

Thirty-five nominations vied for the Awards, which celebrated and acknowledged the best contributions and outstanding practice in heritage conservation, adaptive reuse, promotion, tourism and interpretation.

More than 120 guests honoured the tireless efforts and successes of 26 finalists, comprising of individuals, organisations and projects. A few of the Award winners are featured below.



Volunteers are the lifeblood of communities, and the Council is grateful to people such as the late Anne Faithfull, who was honoured posthumously in the Voluntary Individual Contribution category for her efforts in helping to restore the Busselton Pioneer Cemetery.



The coveted Judges' Award – the Professor David Dolan Award was presented to Jason and Emma Harding, private owners of Birchmont Homestead in the Shire of Murray.

This inspiring couple realised their vision of restoring their 1860s home, which was in significant disrepair, into a stylish and comfortable family home. The three-year restoration project retained as much of the homestead's aesthetics as possible.



The City of Kalgoorlie-Boulder is an excellent example of the work being done by local governments throughout the State to preserve our past while employing adaptive reuse strategies so that tangible heritage assets can be enjoyed now and into the future. The City won the Contribution by a Public or Private Organisation category, highlighting the work of its three-person heritage services team responsible for the City's archives, art and memorabilia collection and the Goldfields War Museum.



HERITAGE TOURISM

The Council and Department work in partnership with external organisations to deliver practical workshops on heritage tourism and interpretation, and to support the development and promotion of heritage tourism experiences. Nearly everywhere you look, you will discover evidence of the State's intriguing history.

Heritage tourism encourages the discovery of beautifully preserved goldmining towns such as Cue, the multicultural story behind Broome's pearling industry, Fremantle's convict past and the story of the timber industry in our South West.

Bridgetown Heritage Walk Trail

In March 2024, the Shire of Bridgetown-Greenbushes completed a Community Heritage Grant project to review and extend Bridgetown's Heritage Walk Trail and to review and redesign the accompanying Bridgetown Heritage Walk Trail Booklet.

The grant also enabled the installation of bronze interpretive plaques at the newly incorporated historic buildings and locations along the trail. The new booklet includes an updated trail map, as well as current and historic images of the trail's heritage buildings. It is available electronically or in hard copy at the local visitor centre.

The Heritage Walk Trail and booklet benefit visitors and the local and wider regional community by promoting the history of Bridgetown building on the growing heritage, arts and trails-based tourism industry in the South West. Importantly, the project has contributed to the many local heritage tourism initiatives, including the popular 'ghost walk' guided tour (based on the heritage walk), the Bridgetown Police Station Museum, and the renovation of the Bridgetown Railway Station building.

More information on the trail and a copy of the booklet can be found on the Shire's website: [Shire of Bridgetown-Greenbushes - Heritage](#).

Bridgetown Heritage Walk



SPONSORSHIPS

Every year, the Council sponsors a range of diverse events through its sponsorship program. These events, delivered in partnership, support heritage in Western Australia and assist in delivering the Council's key strategic outcomes.

In 2023-24, eight events shared a total of \$68,475 in sponsorship. The events included the FACET Heritage Tourism Workshop, which showcases industry best practice, the 2024 ANZAC Day commemoration at Anzac Cottage in Mount Hawthorn, the Shire of Dardanup centenary artwork installation, the 2023 Australian ICOMOS Jim Kerr Address and the Australian Institute of Architects 2024 National Architecture Awards.

2024 ANZAC Day Sunset Service

Private John Porter's footsteps down the side path of Anzac Cottage at 4:00 am on ANZAC Day were a lingering memory for his youngest daughter, Marjorie, as she retraced his steps. John carried out this task from the first ANZAC Day in 1916 until his death in 1964.

John's dedication and remembrance of his colleagues in World War I are not only honoured but actively reflected every year at this historic cottage. On ANZAC Day the community, including veterans, students and cultural groups were invited to join the Friends of Anzac Cottage in commemorating those who fought in all wars. The event also served as a platform to share information and knowledge about the cottage's origins and our military veterans, fostering a sense of community and understanding.

In 2024, the Friends welcomed the Ngaru Pou Maori Cultural Group, whose annual performance is much loved and helps build an understanding of this fascinating culture. Their presence reminds us of the importance of 'NZ' in the word ANZAC. This year, Ngaru Pou gave a lively performance with audience participation, highlighting the unity that Anzac Cottage brings.

The Friends again worked with the younger generation, this time with Year 5 students from Mount Hawthorn Primary School to give some thought-provoking insights into the Anzac Cottage story. A selection of these were read out at the Sunset Service. Aquinas College Year 12 student Tim Kania, who was a participant of the 2024 Premier's Anzac Student Tour, delivered a fascinating speech on his thoughts and his family's military connection.

The youth factor continued with a very mature and professional master of ceremonies, Bob Hawke College student Charles Nash, the 2022 recipient of the Marjorie Williams/Anzac Cottage Bursary. The annual award is given to a student from Mount Hawthorn Primary School who best exemplifies the ANZAC spirit.

The ANZAC Day commemorations are also about family. This year, Friends Patron and Chair of the National Trust of Western Australia, Bob Kucera, recited the Ode, followed by his grandson, Lachlan, who played the Last Post and Reveille.



Anzac Cottage in Mount Hawthorn – story provided by the Friends of Anzac Cottage.

DISCLOSURES AND LEGAL COMPLIANCE



Newmarracarra Homestead, Kojarena

The following activities are undertaken by the Department, where relevant, on behalf of the Council and are reported in the Department's annual report:

- Act of grace payments
- Advertising, market research, polling and direct mail
- Agency Capability Review
- Asbestos management reporting
- Credit cards – information on personal expenditure
- Disability, access and inclusion plan outcomes
- Major capital projects
- Ministerial directions
- Number of employees
- Occupational safety, health and injury management
- Pricing policies
- Recordkeeping plans
- WA Multicultural Policy framework
- Workforce Inclusiveness

Government Policy Requirements

In line with the approved Council service charter with Department, the Department's Director General has established the Audit and Risk Management Committee (ARMC) as a key component of the Department-Council governance framework to enable achievement of government and organisational strategic objectives.

The ARMC provides structured oversight of governance, risk management, compliance and internal control practices applicable to financial and non-financial operations across the Department, Western Australian Planning Commission, Heritage Council and Aboriginal Affairs Planning Authority.

It operates in accordance with its approved Terms of Reference, in alignment to audit committee good practice and in compliance with Treasurer's Instruction 1201. It is independently chaired, has a majority of external members, including a representative from the Council, and met quarterly throughout the year.

Governance Disclosures

Particulars of shares

No shares have been issued for the Council.

Particulars of shares in subsidiary bodies of the Council

There are no related or affiliated bodies of the Council.

Liability Insurance

No insurance premium has been paid to indemnify any 'director' against a liability.

Other Legal Requirements

Compliance with Public Sector Standards and Ethical Codes

The Council's Code of Conduct has been developed with reference to the Public Sector Commission's Governance Manual for Western Australian Boards and Committees. The Code sets out the minimum standards of acceptable conduct and behaviour of the Council and its members.

Officers from the Department supporting the Council must adhere to the Department's Code of Conduct as well as relevant policies and guidelines of the Council, the Department, the Public Sector Commission or other relevant bodies.

Compliance with Public Sector Standards and Ethical Codes, where relevant, is reported in the Department's annual report.

HERITAGE COUNCIL REMUNERATION

The remuneration and allowances paid to Council members are determined by the Governor based on a recommendation by the Minister for Public Sector Management.

From January 2024, the Council allocated one of its two monthly meeting slots each month to stakeholder engagement, strategic discussion or site visits, for which attendance is not recorded in this table. Formal meetings are scheduled on the fourth Friday of each month, with alternative dates nominated where this coincides with a public holiday and, for December, when the meeting is brought forward.

Position	Name	Type of remuneration	Period of membership	Base salary ⁽¹⁾ / sitting fee ⁽²⁾	Gross remuneration	Meetings attended
Chairperson	Nerida Moredoundt	Annual	6 months	\$37,353	\$20,092	6
Chairperson	Darren Foster	Annual	6 months	\$37,353	\$30,881	6
Member			6 months	\$20,544		10
Deputy Chairperson	Lloyd Clark	Annual	6 months	\$20,544	\$11,948	8
Deputy Chairperson	Leigh Barrett	Annual	6 months	\$20,544	\$22,526	5
Member			6 months			8
Member	Alan Kelsall	Annual	12 months	\$20,544	\$21,892	15
Member	Catherine Lezer	Annual	12 months	\$20,544	\$22,692	14
Member	Erika Techera	Annual	6 months	\$20,544	\$11,051	10
Member	Flavia Kiperman	Annual	6 months	\$20,544	\$10,753	5
Member	Graeme Gammie	Annual	6 months	\$20,544	\$6,906	6
Member	Jillian Collard	N/A (Public Sector employee)	5 months	N/A	N/A	3
Member	Martin Silk	Annual	6 months	\$20,544	\$10,753	5
Member	Rebecca Moore	Annual	6 months	\$20,544	\$8,656	5
Member	Richard Offen	Annual	12 months	\$20,544	\$21,892	15
Member	Sally Malone	Annual	6 months	\$20,544	\$11,051	8

Notes

(1) Base salaries are current from 21 September 2023.

1 July 2023 – 20 September 2023:

Chair: Base salary \$31,750

Member: Base salary \$17,462

(2) Members are entitled to an additional sitting fee if they act as the Chair

1 July 2023 – 20 September 2023:

\$571.50 per meeting over 4hr | \$371.50 per meeting less than 4hrs

From 21 September 2023:

\$672 per meeting over 4hrs | \$437 per meeting less than 4hrs

FINANCIALS



Warders' Cottages,
Fremantle



Auditor General

INDEPENDENT AUDITOR'S REPORT

2024

Heritage Council of Western Australia

To the Parliament of Western Australia

Report on the audit of the financial statements

Opinion

I have audited the financial statements of the Heritage Council of Western Australia (Council) which comprise:

- the statement of financial position as at 30 June 2024, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended
- notes comprising a summary of material accounting policies and other explanatory information.

In my opinion, the financial statements are:

- based on proper accounts and present fairly, in all material respects, the operating results and cash flows of the Heritage Council of Western Australia for the year ended 30 June 2024 and the financial position as at the end of that period
- in accordance with Australian Accounting Standards (applicable to Tier 2 Entities), the *Financial Management Act 2006* and the Treasurer's Instructions.

Basis for opinion

I conducted my audit in accordance with the Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of my report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of Matter – Restatement of Comparative balances

I draw attention to Note 7.9 of the financial report which states that the amounts reported in the previously issued 30 June 2023 financial report have been restated and disclosed as comparatives in this financial report. My opinion is not modified in respect of this matter.

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Responsibilities of the Council for the financial statements

The Council is responsible for:

- keeping proper accounts
- preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards (applicable to Tier 2 Entities), the *Financial Management Act 2006* and the Treasurer's Instructions
- such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Council is responsible for:

- assessing the entity's ability to continue as a going concern
- disclosing, as applicable, matters related to going concern
- using the going concern basis of accounting unless the Western Australian Government has made policy or funding decisions affecting the continued existence of the Council.

Auditor's responsibilities for the audit of the financial statements

As required by the *Auditor General Act 2006*, my responsibility is to express an opinion on the financial statements. The objectives of my audit are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

A further description of my responsibilities for the audit of the financial statements is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf

Report on the audit of controls

Opinion

I have undertaken a reasonable assurance engagement on the design and implementation of controls exercised by the Heritage Council of Western Australia. The controls exercised by the Heritage Council of Western Australia are those policies and procedures established to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and the incurring of liabilities have been in accordance with the State's financial reporting framework (the overall control objectives).

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In my opinion, in all material respects, the controls exercised by the Heritage Council of Western Australia are sufficiently adequate to provide reasonable assurance that the controls within the system were suitably designed to achieve the overall control objectives identified as at 30 June 2024, and the controls were implemented as designed as at 30 June 2024.

The Council's responsibilities

The Council is responsible for designing, implementing and maintaining controls to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities are in accordance with the *Financial Management Act 2006*, the Treasurer's Instructions and other relevant written law.

Auditor General's responsibilities

As required by the *Auditor General Act 2006*, my responsibility as an assurance practitioner is to express an opinion on the suitability of the design of the controls to achieve the overall control objectives and the implementation of the controls as designed. I conducted my engagement in accordance with Standard on Assurance Engagements ASAE 3150 Assurance Engagements on Controls issued by the Australian Auditing and Assurance Standards Board. That standard requires that I comply with relevant ethical requirements and plan and perform my procedures to obtain reasonable assurance about whether, in all material respects, the controls are suitably designed to achieve the overall control objectives and were implemented as designed.

An assurance engagement involves performing procedures to obtain evidence about the suitability of the controls design to achieve the overall control objectives and the implementation of those controls. The procedures selected depend on my judgement, including an assessment of the risks that controls are not suitably designed or implemented as designed. My procedures included testing the implementation of those controls that I consider necessary to achieve the overall control objectives.

I believe that the evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Limitations of controls

Because of the inherent limitations of any internal control structure, it is possible that, even if the controls are suitably designed and implemented as designed, once in operation, the overall control objectives may not be achieved so that fraud, error or non-compliance with laws and regulations may occur and not be detected. Any projection of the outcome of the evaluation of the suitability of the design of controls to future periods is subject to the risk that the controls may become unsuitable because of changes in conditions.

Report on the audit of the key performance indicators

Opinion

I have undertaken a reasonable assurance engagement on the key performance indicators of the Heritage Council of Western Australia for the year ended 30 June 2024 reported in accordance with *Financial Management Act 2006* and the Treasurer's Instructions (legislative requirements). The key performance indicators are the Under Treasurer-approved key effectiveness indicators and key efficiency indicators that provide performance information about achieving outcomes and delivering services.

In my opinion, in all material respects, the key performance indicators report of the Heritage Council of Western Australia for the year ended 30 June 2024 is in accordance with the legislative requirements, and the key performance indicators are relevant and appropriate to assist users to assess the Council's performance and fairly represent indicated performance for the year ended 30 June 2024.

The Council's responsibilities for the key performance indicators

The Council is responsible for the preparation and fair presentation of the key performance indicators in accordance with the *Financial Management Act 2006* and the Treasurer's Instructions and for such internal controls as the Council determines necessary to enable the preparation of key performance indicators that are free from material misstatement, whether due to fraud or error.

In preparing the key performance indicators, the Council is responsible for identifying key performance indicators that are relevant and appropriate, having regard to their purpose in accordance with Treasurer's Instruction 904 Key Performance Indicators.

Auditor General's responsibilities

As required by the *Auditor General Act 2006*, my responsibility as an assurance practitioner is to express an opinion on the key performance indicators. The objectives of my engagement are to obtain reasonable assurance about whether the key performance indicators are relevant and appropriate to assist users to assess the entity's performance and whether the key performance indicators are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. I conducted my engagement in accordance with Standard on Assurance Engagements ASAE 3000 Assurance Engagements Other than Audits or Reviews of Historical Financial Information issued by the Australian Auditing and Assurance Standards Board. That standard requires that I comply with relevant ethical requirements relating to assurance engagements.

An assurance engagement involves performing procedures to obtain evidence about the amounts and disclosures in the key performance indicators. It also involves evaluating the relevance and appropriateness of the key performance indicators against the criteria and guidance in Treasurer's Instruction 904 for measuring the extent of outcome achievement and the efficiency of service delivery. The procedures selected depend on my judgement, including the assessment of the risks of material misstatement of the key performance indicators. In making these risk assessments, I obtain an understanding of internal control relevant to the engagement in order to design procedures that are appropriate in the circumstances.

I believe that the evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

My independence and quality management relating to the report on financial statements, controls and key performance indicators

I have complied with the independence requirements of the *Auditor General Act 2006* and the relevant ethical requirements relating to assurance engagements. In accordance with ASQM 1 Quality Management for Firms that Perform Audits or Reviews of Financial Reports and Other Financial Information, or Other Assurance or Related Services Engagements, the Office of the Auditor General maintains a comprehensive system of quality management including

documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Other information

The Council are responsible for the other information. The other information is the information in the entity's annual report for the year ended 30 June 2024, but not the financial statements, key performance indicators and my auditor's report.

My opinions on the financial statements, controls and key performance indicators do not cover the other information and accordingly I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, controls and key performance indicators my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and key performance indicators or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I did not receive the other information prior to the date of this auditor's report. When I do receive it, I will read it and if I conclude that there is a material misstatement in this information, I am required to communicate the matter to those charged with governance and request them to correct the misstated information. If the misstated information is not corrected, I may need to retract this auditor's report and re-issue an amended report.

Matters relating to the electronic publication of the audited financial statements and key performance indicators

This auditor's report relates to the financial statements and key performance indicators of the Heritage Council of Western Australia for the year ended 30 June 2024 included in the annual report on the Council's website. The Council's management is responsible for the integrity of the Council's website. This audit does not provide assurance on the integrity of the Council's website. The auditor's report refers only to the financial statements, controls and key performance indicators described above. It does not provide an opinion on any other information which may have been hyperlinked to/from the annual report. If users of the financial statements and key performance indicators are concerned with the inherent risks arising from publication on a website, they are advised to contact the entity to confirm the information contained in the website version.



Patrick Arulsingham
Senior Director Financial Audit
Delegate of the Auditor General for Western Australia
Perth, Western Australia
2 September 2024



HERITAGE
COUNCIL

CERTIFICATION OF FINANCIAL STATEMENTS for the year ended 30 June 2023

The accompanying financial statements of the Heritage Council of Western Australia have been prepared in compliance with the provisions of the *Financial Management Act 2006* from proper accounts and records to present fairly the financial transactions for the reporting period ended 30 June 2024 and the financial position as at 30 June 2024.

At the date of signing, we are not aware of any circumstances which would render the particulars included within the financial statements misleading or inaccurate.



Darren Foster
Chair
Heritage Council of Western Australia

30 August 2024



Santa Cardenia
Chief Finance Officer
Department of Planning, Lands and Heritage

30 August 2024

STATEMENT OF COMPREHENSIVE INCOME

For the year ended 30 June 2024

	Notes	2024 \$	2023 Restated \$
Cost of services			
Expenses			
Supplies and services*	2.2	5,433,743	4,762,661
Grants and subsidies	2.1	1,289,475	1,304,302
Other expenses	2.2	47,093	45,522
Total cost of services		6,770,311	6,112,485
Income			
Other income	3.2	48,777	82,202
Total Income		48,777	82,202
Total income other than income from State Government		48,777	82,202
Net cost of services		6,721,534	6,030,283
Income from State Government			
Service appropriation	3.1	1,540,000	1,557,000
Services received free of charge*	3.1	5,222,106	4,509,505
Total income from State Government		6,762,106	6,066,505
Surplus for the period		40,572	36,222
Other comprehensive income			
Items not reclassified subsequently to profit or loss			
Total other comprehensive income		-	-
Total comprehensive income for the period		40,572	36,222

* 30 June 2023 figures have been restated for period corrections – refer note 7.9.

The statement of comprehensive income should be read in conjunction with the accompanying notes.

STATEMENT OF FINANCIAL POSITION

As of 30 June 2024

	Notes	2024 \$	2023 \$
Assets			
Current Assets			
Cash and cash equivalents	5.1	1,240,517	1,286,880
Restricted cash and cash equivalents	5.1	7,694,515	7,579,182
Receivables	4.1	3,829	18,676
Total Current Assets		8,938,861	8,884,738
Total Assets		8,938,861	8,884,738
Liabilities			
Current Liabilities			
Payables	4.2	29,771	131,553
Grants Payable	4.3	2,319,587	2,204,254
Total Current Liabilities		2,349,358	2,335,807
Total Liabilities		2,349,358	2,335,807
Net Assets		6,589,503	6,548,931
Equity			
Accumulated surplus		6,589,503	6,548,931
Total Equity		6,589,503	6,548,931

The statement of financial position should be read in conjunction with the accompanying notes.

STATEMENT OF CHANGES IN EQUITY

For the year ended 30 June 2024

	Accumulated surplus \$	Total equity \$
Balance at 1 July 2022	6,512,709	6,512,709
Surplus	36,222	36,222
Other comprehensive income	-	-
Total comprehensive income for the period	36,222	36,222
Balance at 30 June 2023	6,548,931	6,548,931
Balance at 1 July 2023	6,548,931	6,548,931
Surplus	40,572	40,572
Other comprehensive income	-	-
Total comprehensive income for the period	40,572	40,572
Balance at 30 June 2024	6,589,503	6,589,503

The statement of changes in equity should be read in conjunction with the accompanying notes.

STATEMENT OF CASH FLOWS

For the year ended 30 June 2024

	Notes	2024 \$	2023 \$
Cash flows from the State Government			
Service appropriation		1,540,000	1,557,000
Funds from the other public sector entities		-	-
Net cash provided by State Government		1,540,000	1,557,000
Utilised as follows:			
Cash flows from operating activities			
Payments			
Supplies and services		(294,207)	(217,822)
Grants and subsidies		(1,099,735)	(793,436)
GST payments on purchases		(102,998)	(97,440)
GST payments to taxation authority		-	-
Other payments		(91,934)	(110,165)
Receipts			
GST receipts on sales		-	8,459
GST receipts from taxation authority		117,844	73,667
Other receipts		-	128,723
Net cash (used in) operating activities		(1,471,030)	(1,008,014)
Net increase in cash and cash equivalents		68,970	548,986
Cash and cash equivalents at the beginning of the period		8,866,062	8,317,076
Cash and cash equivalent at the end of the period	5.1	8,935,032	8,866,062

The statement of cash flows should be read in conjunction with the accompanying notes.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2024

1. Basis of preparation

The Heritage Council of Western Australia (Heritage Council or HCWA) is a Government not-for-profit entity controlled by the State of Western Australia, which is the ultimate parent.

A description of the nature of its operations and its principal activities have been included in the 'Overview' of this Annual Report, which does not form part of these financial statements.

These annual financial statements were authorised for issue by the Chair of the Heritage Council on 30 August 2024.

Statement of compliance

The financial statements constitute general purpose financial statements that have been prepared in accordance with Australian Accounting Standards, the Framework, Statements of Accounting Concepts, and other authoritative pronouncements of the Australian Accounting Standards Board as applied by Treasurer's instructions. Several of these are modified by Treasurer's instructions to vary application disclosure, format, and wording.

The Act and Treasurer's instructions are legislative provisions governing the preparation of financial statements and take precedence over Australian Accounting Standards, the Framework, Statement of Accounting Concepts and other authoritative pronouncements of the Australian Accounting Standards Board. Where modification is required and has had a material or significant financial effect upon the reported results, details of that modification and the resulting financial effect are disclosed in the notes to the financial statements.

Basis of preparation

These financial statements are presented in Australian dollars applying the accrual basis of accounting and using the historical cost convention. Certain balances will apply a different measurement basis (such as the fair value basis). Where this is the case the different measurement basis is disclosed in the associated note. All values are rounded to the nearest dollar (\$).

Accounting for Goods and Services Tax (GST)

Income, expenses, and assets are recognised net of the amount of goods and services tax (GST), except that the:

- (a) amount of GST incurred by the Heritage Council as a purchaser that is not recoverable from the Australian Taxation Office (ATO) is recognised as part of an asset's cost of acquisition or as part of an item of expense; and
- (b) receivables and payables are stated with the amount of GST included.

Cash flows are included in the Statement of cash flows on a gross basis. However, the GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

Contributed equity

Australian Accounting Standards Board (AASB) Interpretation 1038 *Contributions by Owners Made to Wholly-Owned Public Sector Entities* requires transfers in the nature of equity contributions, other than as a result of a restructure of administrative arrangements, to be designated by the Government (the owner) as contributions by owners (at the time of, or prior to, transfer) before such transfers can be recognised as equity contributions. Capital appropriations have been designated as contributions by owners by TI 955 *Contributions by Owners made to Wholly Owned Public Sector Entities* and have been credited directly to Contributed Equity.

Comparative information

Except when an AAS permits or requires otherwise, comparative information is presented in respect of the previous period for all amounts reported in the financial statements.

When the presentation or classification of items in the financial report is amended, comparative amounts are reclassified unless the reclassification is impracticable.

Judgements and estimates

Judgements, estimates, and assumptions are required to be made about financial information being presented. The significant judgements and estimates made in the preparation of these financial statements are disclosed in the notes where amounts affected by those judgements and/or estimates are disclosed. Estimates and associated assumptions are based on professional judgements derived from historical experience and various other factors that are believed to be reasonable under the circumstances.

2. Use of our funding

Expenses incurred in the delivery of services

This section provides additional information about how the Heritage Council's funding is applied and the accounting policies that are relevant for an understanding of the items recognised in the financial statements. The primary expenses incurred by the Heritage Council in achieving its objectives and the relevant notes are:

	Notes	2024 \$	2023 \$
Grants and subsidies	2.1	1,289,475	1,304,302
Other expenditure	2.2	5,480,836	4,808,183

2.1 Grants and subsidies

	2024 \$	2023 \$
<i>Recurrent</i>		
Heritage Grants Program	1,289,475	1,304,302
Total grants and subsidies	1,289,475	1,304,302

Grants are paid as specific purpose grants, which are paid for a particular purpose and/or have conditions attached regarding their use.

Grant applications are checked and reviewed prior to being recognised as an expense at the date the application was authorised by the Minister. They include transactions such as: grants, subsidies, personal benefit payments made in cash to individuals, other transfer payments made to public sector agencies, local government, non-government schools, and community groups.

2.2 Other expenditure

	2024 \$	2023 \$
Supplies and services		
Parry Street Precinct Project Costs ^(a)	-	72,250
Employee expenses ^(b)	3,574,302	2,975,339
Supplies and services - other ^(b)	1,647,804	1,534,166
Committee sitting fees	189,851	164,028
Superannuation - defined contribution plans	20,854	16,800
Consumables	932	78
Total supplies and services expenses	5,433,743	4,762,661
Other expenses		
Other	47,093	45,522
Total other expenses	47,093	45,522
Total other expenditure	5,480,836	4,808,183

Supplies and services:

Supplies and services are recognised as an expense in the reporting period in which they are incurred. Conservation works are recognised as expenses as incurred, except where they relate to the replacement of a significant component of an asset. In that case, the costs are capitalised and depreciated.

The Heritage Council of Western Australia has no direct staff or systems, all administrative and operational activities are undertaken by the Department of Planning, Lands and Heritage (DPLH) on the Council's behalf. A notional non-cash apportionment of salaries and overheads of DPLH resources is included in Employee expenses as well as Supplies and services - other.

Other expenses generally represent the day-to-day running costs incurred in normal operations.

(a) Project costs for the pre-sale works to prepare eight houses in the Parry Street Precinct on behalf of Department of Communities.

(b) Comparative figures restated refer to note 7.9.

3. Our funding sources

How we obtain our funding

This section provides additional information about how the Heritage Council obtains its funding and the relevant accounting policy notes that govern the recognition and measurement of this funding. The primary income received by the Heritage Council and the relevant notes are:

	Notes	2024 \$	2023 \$
Income from State Government	3.1	6,762,106	1,557,000
Other Income	3.2	48,777	82,202

3.1 Income from State Government

	2024 \$	2023 \$
Services received free of charge from other State government agencies during the period ^(a) :		
Department of Planning, Lands and Heritage (DPLH)	5,222,106	4,509,505
Total services received	5,222,106	4,509,505
Appropriation received during the period:		
Service appropriation ^(b)	1,540,000	1,557,000
Total appropriations received	1,540,000	1,557,000
Income received from other public sector entities ^(c)	-	-
Total income received from other public sector entities	-	-
Total income from State Government	6,762,106	6,066,505

(a) **Services received from other public sector entities** is recognised as income equivalent to the fair value of assets received, or the fair value of services received that can be reliably determined and which would have been purchased if not donated.

(b) **Service appropriations** are recognised as income at the fair value in the period in which the Heritage Council gains control of the appropriated funds. The Heritage Council gains control of appropriated funds at the time those funds are deposited to the bank account.

(c) **Income received from other public sector entities** are recognised as income when the Heritage Council has satisfied its performance obligations under the funding agreement. If there is no performance obligation, income will be recognised when the Heritage Council receives the funds.

Appropriations fund the net cost of services delivered.

Summary of consolidated account appropriations

	2024 Estimate	2024 Actual	Variance
Delivery of Services			
Item 95 Net amount appropriated to deliver services	1,540,000	1,540,000	-
Total appropriations provided to deliver services	1,540,000	1,540,000	-

3.2 Other income

	2024 \$	2023 \$
Annual variation for previous years Heritage Grant Program	48,777	82,202
Total other income	48,777	82,202

Other income is the reclassification of prior years' unutilised grant.

4. Other assets and liabilities

This section sets out those assets and liabilities that arose from the Heritage Council's controlled operations and includes other assets utilised for economic benefits and liabilities incurred during normal operations:

	Notes	2024 \$	2023 \$
Receivables	4.1	3,829	18,676
Payables	4.2	29,771	131,553
Grants Payable	4.3	2,319,587	2,204,254

4.1 Receivables

	2024 \$	2023 \$
Current		
Trade receivables	304	304
GST receivable	3,525	18,372
Total current receivables	3,829	18,676
Balance at end of period	3,829	18,676

The Heritage Council does not hold any collateral or other credit enhancements as security for receivables.

Receivables are recognised at original invoice amount less any allowances for uncollectible amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 15-20 days.

4.2 Payables

	2024 \$	2023 \$
Current		
Trade payables	1,771	114,303
Accrued expenses	28,000	17,250
Total current payables	29,771	131,553
Balance at end of period	29,771	131,553

Payables are recognised at the amounts payable when the Heritage Council becomes obliged to make future payments as a result of a purchase of assets or services. The carrying amount is equivalent to fair value, as settlement is generally within 30 days.

4.3 Grants payable

	2024 \$	2023 \$
Current		
Heritage Grants Program	2,319,587	2,204,254
Total current grants payables	2,319,587	2,204,254
Balance at end of period	2,319,587	2,204,254

Grants are paid as specific purpose grants, which are paid for a particular purpose and/or have conditions attached regarding their use.

Grants applications are checked and reviewed prior to being taken up into payables at the date the application was authorised by the Minister. They include transactions such as: grants, subsidies, personal benefit payments made in cash to individuals, other transfer payments made to public sector agencies, local government, non-government schools, and community groups.

5. Financing

This section sets out the material balances and disclosures associated with the financing and cashflows of the Heritage Council.

	Notes	2024 \$	2023 \$
Cash and cash equivalents	5.1	8,935,032	8,866,062

5.1 Cash and cash equivalents

	2024 \$	2023 \$
Cash and cash equivalents	1,240,517	1,286,880
Restricted cash and cash equivalents:		
- Heritage Grants Program ^(a)	2,319,587	2,204,254
- Refund of Heritage Loan Scheme Subsidy Funds ^(b)	384,480	384,480
- Heritage Works Program ^(c)	4,990,448	4,990,448
	7,694,515	7,579,182
Total cash and cash equivalents and restricted cash and cash equivalents	8,935,032	8,866,062

^(a) Funds restricted for heritage grants awarded to the owners of state listed heritage properties for conservation purposes.

^(b) The Heritage Loan Subsidy Scheme ceased and the funds have been restricted with the understanding that the proceeds will be added to either an existing program or be applied to a future program that focuses on regional heritage.

^(c) Funds restricted for future use by the Heritage Works Program.

For the purpose of the statement of cash flows, cash and cash equivalent (and restricted cash and cash equivalent) assets comprise cash on hand and short-term deposits with original maturities of three months or less that are readily convertible to a known amount of cash and which are subject to insignificant risk of changes in value.

6. Financial instruments and contingencies

This section sets out the key risk management policies and measurement techniques of the Heritage Council.

	Notes
Financial instruments	6.1

6.1 Financial instruments and contingencies

The carrying amounts of each of the following categories of financial assets and financial liabilities at the end of the reporting period are:

	2024 \$	2023 \$
Financial assets		
Cash and cash equivalents	1,240,517	1,286,880
Restricted cash and cash equivalents	7,694,515	7,579,182
Financial assets at amortised cost ^(a)	304	304
Total financial assets	8,935,336	8,866,366
Financial liabilities		
Financial liabilities at amortised cost ^(b)	2,349,358	2,335,807
Total financial liability	2,349,358	2,335,807

^(a) The amount of financial assets at amortised cost excludes GST recoverable from the ATO (statutory receivable).

^(b) The amount of financial liabilities at amortised cost excludes GST payable to the ATO (statutory payable).

6.2 Contingent assets and liabilities

The Heritage Council has no significant contingent liabilities or contingent assets as at 30 June 2024 and 30 June 2023.

7. Other disclosures

This section includes additional material disclosures required by accounting standards or other pronouncements, for the understanding of this financial report.

	Notes
Events occurring after the end of the reporting period	7.1
Key management personnel	7.2
Related party transactions	7.3
Related bodies	7.4
Affiliated bodies	7.5
Remuneration of auditors	7.6
Supplementary financial information	7.7
Explanatory statement	7.8

7.1 Events occurring after the end of the reporting period

No information has become apparent after the end of the reporting period which would materially affect the financial statements.

7.2 Key management personnel

The Heritage Council has determined key management personnel to include responsible members of the Council. The Council does not incur expenditures to compensate Ministers and those disclosures may be found in the Annual Report on State Finances.

The total fees, salaries, superannuation, non-monetary benefits, and other benefits for members of the Heritage Council for the reporting period are presented within the following bands:

Compensation Band (\$)	2024	2023
30,001 - 40,000	1	-
20,001 - 30,000	5	3
10,001 - 20,000	6	6
0 - 10,000	1	-
	\$	\$
Total compensation of key management personal	224,001	182,901

Total compensation includes the superannuation expense incurred by the Heritage Council in respect of members.

7.3 Related party transactions

The Heritage Council is a wholly owned public sector entity that is controlled by of the State of Western Australia. Related parties of the Heritage Council include:

- all cabinet ministers and their close family members, and their controlled or jointly controlled entities;
- all members and their close family members, and their controlled or jointly controlled entities;
- other Departments and statutory authorities, including related bodies, that are included in the whole of government consolidated financial statements (i.e. wholly-owned public sector entities);
- associates and joint ventures of a wholly-owned public sector entity; and
- the Government Employees Superannuation Board (GESB).

Material transactions with other related parties

Outside of normal citizen type transactions with the Heritage Council, there were no other related party transactions that involved key management personnel and/or their close family members and/or their controlled (or jointly controlled) entities.

Significant transactions with Government related entities

In conducting its activities, the Heritage Council is required to transact with the State and entities related to the State. These transactions are generally based on the standard terms and conditions that apply to all agencies.

Significant transactions include:

	Notes
Service appropriation received from State and other entities	3.1
Services received free of charge from the Department of Planning, Lands and Heritage	3.1

7.4 Related bodies

The Heritage Council had no related bodies during the financial year 2023-2024 and 2022-2023.

7.5 Affiliated bodies

The Heritage Council had no affiliated bodies during the financial year 2023-2024 and 2022-2023.

7.6 Remuneration of auditors

Remuneration paid or payable to the Auditor General in respect of the audit for the current financial year is as follows:

	2024	2023
	\$	\$
Auditing the accounts, financial statements, controls and key performance indicators	28,000	17,250

7.7 Supplementary financial information

(a) Write-offs

During the financial year 2024 \$nil (2023: nil) was written off from the Heritage Council's receivables register.

(b) Losses through theft, defaults and other causes

There was no loss of public money and public and other property through theft, default, and other causes during the financial year 2023-24 and 2022-23.

(c) Gifts of public property

There were no gifts of public property provided by the Heritage Council during the financial year 2023-24 and 2022-23.

7.8 Explanatory statements for controlled operations

This explanatory section explains variations in the financial performance of the Agency undertaking transactions under its own control, as represented by the primary financial statements.

All variances between annual estimates (original budget) and actual results for 2024, and between the actual results for 2024 and 2023 are shown below. Narratives are provided for key major variances which vary more than 10% from their comparative and that the variation is more than 1% of the:

- Total Cost of Services for the previous year for the Statements of comprehensive income and Statement of cash flows; and
- Total Assets for the previous year for the Statement of financial position.

7.8.1 Statement of comprehensive income variances

	Variance	Estimate ¹	Actual	Actual Restated	Variance between estimate and actual	Variance between actual results for 2024 and 2023
	Note	2024	2024	2023	\$	\$
		\$	\$	\$		
Expenses						
Supplies and services	1, A	195,000	5,433,743	4,762,661	5,238,743	671,082
Grants and subsidies		1,281,000	1,289,475	1,304,302	8,475	(14,827)
Other expenses	2	64,000	47,093	45,522	(16,907)	1,571
Total cost of services		1,540,000	6,770,311	6,112,485	5,230,311	657,826
Income						
Other income	3	-	48,777	82,202	48,777	(33,425)
Total Income		-	48,777	82,202	48,777	(33,425)
Total income other than income from State Government		-	48,777	82,202	48,777	(33,425)
Net cost of services		1,540,000	6,721,534	6,030,283	5,181,534	691,251
Income from State Government						
Service appropriation		1,540,000	1,540,000	1,557,000	-	(17,000)
Services received free of charge	4, B	-	5,222,106	4,509,505	5,222,106	712,601
Total income from State Government		1,540,000	6,762,106	6,066,505	5,222,106	695,601
Surplus/(deficit) for the period		-	40,572	36,222	40,572	4,350
Other comprehensive income/ (losses)						
Items not reclassified subsequently to profit or loss						
Total other comprehensive income/ (loss)		-	-	-	-	-
Total comprehensive income/(loss) for the period		-	40,572	36,222	40,572	4,350

¹ These estimates are published in the State Budget 2023-24, Budget Papers No.2 'Budget Statements'.

Major Estimate and Actual (2024) Variance Narratives

1. Supplies and services are higher than budget estimate by \$5.24 million mainly due to the allocation of support costs from the Department of Planning, Lands and Heritage not being budgeted.
2. Other expenses are lower than budget estimate by \$0.02 million mainly due to an underspend in travel expenses related to board members and other discretionary expenses.
3. Other income is higher than budget estimate by \$0.05 million mainly due to variations of grant amounts.
4. Services received free of charge income had no estimate as this income was not previously included in the State Budget. The corresponding support costs expense was also not budgeted.

Major Actual (2024) and Comparative (2023) Variance Narratives

- A. Supplies and services have increased by \$0.67 million mainly due to the allocation of support costs from the Department of Planning, Lands and Heritage for resources received free of charge. A higher cost allocation percentage for Full Time Employees (FTE) allocated to Heritage Services was determined by DPLH.
- B. Services received free of charge have increased by \$0.71 million due to the increase in support services provided by the Department of Planning, Lands and Heritage. This is consistent with the increase described in supplies and services.

7.8.2 Statement of financial position variances

	Variance	Estimate ¹	Actual	Actual	Variance	Variance
	Note	2024	2024	2023	between	between
		\$	\$	\$	estimate	actual
					and actual	results for
						2024 and
						2023
ASSETS						
Current Assets						
Cash and cash equivalents		1,087,000	1,240,517	1,286,880	153,517	(46,363)
Restricted cash and cash equivalents		7,230,000	7,694,515	7,579,182	464,515	115,333
Receivables		217,000	3,829	18,676	(213,171)	(14,847)
Total Current Assets		8,534,000	8,938,861	8,884,738	404,861	54,123
Total Assets		8,534,000	8,938,861	8,884,738	404,861	54,123
Liabilities						
Current Liabilities						
Payables		163,000	29,771	131,553	(133,229)	(101,782)
Grants payable	5	1,858,000	2,319,587	2,204,254	461,587	115,333
Total Current Liabilities		2,021,000	2,349,358	2,335,807	328,358	13,551
Total Liabilities		2,021,000	2,349,358	2,335,807	328,358	13,551
Net Assets		6,513,000	6,589,503	6,548,931	76,503	40,572
Equity						
Contributed equity		-	-	-	-	-
Accumulated surplus/(deficit)		6,513,000	6,589,503	6,548,931	76,503	40,572
Total Equity		6,513,000	6,589,503	6,548,931	76,503	40,572

¹These estimates are published in the State Budget 2023-24, Budget Papers No.2 'Budget Statements'.

Major Estimate and Actual (2024) Variance Narratives

5. Grants Payable are higher than budget estimate by \$0.46 million mainly due to a large component of the grants from the 2023-24 Heritage Grants Program to be paid in future financial years when the milestones are met in accordance with the grant agreements.

Major Actual (2024) and Comparative (2023) Variance Narratives

No major variances noted.

7.8.3 Statement of Cash Flow Variance

	Variance	Estimate ¹	Actual	Actual	Variance	Variance
	Note	2024	2024	2023	between	between
		\$	\$	\$	estimate	actual
					and actual	results for
						2024 and
						2023
Cash flows from State Government						
Service appropriation		1,540,000	1,540,000	1,557,000	-	(17,000)
Funds from other public sector entities		-	-	-	-	-
Net cash provided by State Government		1,540,000	1,540,000	1,557,000	-	(17,000)
Cash flows from operating activities						
Payments						
Supplies and services	6, C	(195,000)	(294,207)	(217,822)	(99,207)	(76,385)
Grants and subsidies	D	(1,221,000)	(1,099,735)	(793,436)	121,265	(306,299)
GST payments on purchases	7	-	(102,998)	(97,440)	(102,998)	(5,558)
GST payments to taxation authority		-	-	-	-	-
Other payments	8	(124,000)	(91,934)	(110,165)	32,066	18,231
Receipts						
GST receipts on sales		-	-	8,459	-	(8,459)
GST receipts from taxation authority	9	-	117,844	73,667	117,844	44,177
Other receipts	E	-	-	128,723	-	(128,723)
Net cash provided by/ (used in) operating activities		(1,540,000)	(1,471,030)	(1,008,014)	68,970	(463,016)
Net increase/(decrease) in cash and cash equivalents		-	68,970	548,986	68,970	(480,016)
Cash and cash equivalents at the beginning of the period		8,317,000	8,866,062	8,317,076	549,062	548,986
Cash and cash equivalent at the end of the period		8,317,000	8,935,032	8,866,062	618,032	68,970

¹These estimates are published in the State Budget 2023-24, Budget Papers No.2 'Budget Statements'.

Major Estimate and Actual (2024) Variance Narratives

6. Supplies and services are higher than budget estimate by \$0.1 million mainly due to final retention payment for the Parry Street Precinct project.
7. GST payments on purchases are higher than budget estimate by \$0.1 million as there is no estimate in the published budget.
8. Other payments are lower than budget estimate by \$0.03 million mainly due to an underspend in travel expenses related to board members and other discretionary expenses.
9. GST receipts from taxation authority are higher than budget estimate by \$0.12 million as there is no estimate in the published budget.

Major Actual (2024) and Comparative (2023) Variance Narratives

- C. Supplies and services have increased by \$0.08 million mainly due to final retention payment for Parry Street Precinct project.
- D. Grants and subsidies have increased by \$0.31 million mainly due to previous years Heritage Grants Program being paid in 2023-24.
- E. Other receipts have decreased by \$0.13 million mainly due to Parry Street project recoup from Department of Communities in 2022-23.

7.9 Restatement of prior period comparative due to error

During the current period an error was discovered that required adjustment. In the financial statements for the year ended 30 June 2023, the fair value of resources received free of charge were not disclosed with income received from state government. The corresponding expenses were also not disclosed. The resources received free of charge for the financial year ended 30 June 2023 amounts to \$4,509,505.

To present the amounts consistently with the disclosures from the 2024 financial year, the comparative income and expense line items in the Statement of Comprehensive Income have been restated to include this income and related expenditure.

	Year Ended 30 June 2023 \$	Increase/ (decrease) \$	Year Ended 30 June 2023 Restated \$
Statement of Comprehensive Income (extract)			
Cost of services			
Expenses			
Supplies and services	253,156	4,509,505	4,762,661
Total cost of services	1,602,980	4,509,505	6,112,485
Net cost of services	1,520,778	4,509,505	6,030,283
Income from State Government			
Services received free of charge	-	4,509,505	4,509,505
Total income from State Government	1,557,000	4,509,505	6,066,505
Surplus for the period	36,222	-	36,222
Total comprehensive income for the period	36,222	-	36,222



HERITAGE
COUNCIL

CERTIFICATION OF KEY PERFORMANCE INDICATORS

We hereby certify that the key performance indicators are based on proper records, are relevant and appropriate for assisting users to assess the Heritage Council of Western Australia's performance, and fairly represent the performance of the Heritage Council of Western Australia for the financial year ended 30 June 2024.

Darren Foster
Chair

Heritage Council of Western Australia

30 August 2024

Richard Offen
Member

Heritage Council of Western Australia

30 August 2024

THE HERITAGE COUNCIL'S DESIRED OUTCOME and KEY PERFORMANCE INDICATORS

For the year ended 30 June 2024

Relationship to Government Goals

The Heritage Council of Western Australia provides strategic cultural heritage services for the conservation of cultural heritage places in Western Australia for the benefit of present and future generations.

Through the desired outcome and service listed below, the Heritage Council contributes to the Government's goal for "Investing in WA's future: Tackling climate action and supporting the arts, culture and sporting sectors to promote vibrant communities."

Government Goal	Desired Outcome	Services
Investing in WA's Future Tackling climate action and supporting the arts, culture and sporting sectors to promote vibrant communities.	Conservation of cultural heritage places in Western Australia, for the benefit of present and future generations.	1. Cultural Heritage Conservation Services.

To achieve the Government's goal, the Department provides cultural heritage conservation services on behalf of and under the direction of the Heritage Council such as:

- establishing and maintaining a comprehensive heritage register
- providing conservation advice on development referrals and other relevant matters
- developing the role of public authorities in conserving and managing heritage places
- providing financial assistance and other conservation incentives
- providing publications, seminars and other promotional activities.

Outcome and Key Effectiveness Indicators

Heritage Council Desired Outcome

Conservation of cultural heritage places in Western Australia, for the benefit of present and future generations.

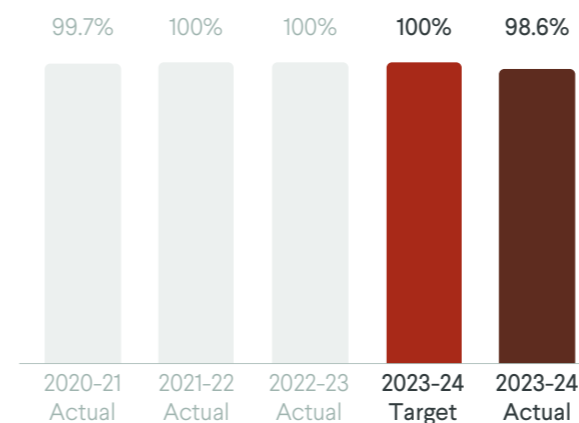
Effectiveness Indicator

Extent to which development approvals issued for registered places are consistent with the Council's advice to decision-making authorities

This indicator measures the extent to which the Heritage Council is achieving its desired outcome.

One of the Council's functions under the *Heritage Act 2018* is to provide advice to decision-making authorities on development or other proposals that may impact a registered place to ensure preservation of the place's cultural heritage significance.

If a development involves a change to a place listed in the State Register of Heritage Places, the responsible decision maker refers the development proposal to the Council for advice. The Department, on behalf of the Council, manages development referrals within strategic, legislative and policy frameworks that ensure respect for the cultural heritage significance of the place.



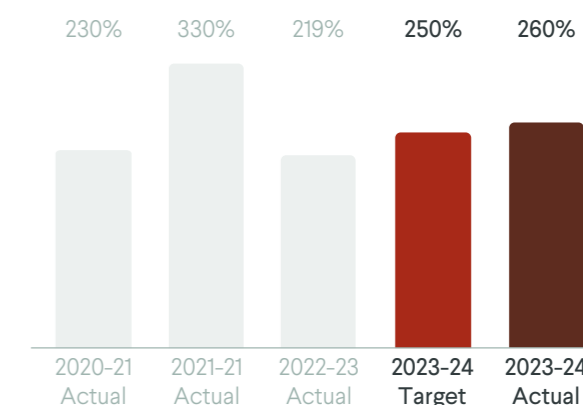
Extent to which development approvals issued for registered places are consistent with the Council's advice to decision-making authorities

Effectiveness Indicator:

Percentage of additional private investment generated from grant-assisted conservation projects

This indicator measures the value of resources applied to grant-funded projects by the recipients (including in-kind contributions) as a percentage of the total value of grants provided.

One of the Council's key objectives is the conservation of Western Australia's heritage places through sound heritage practice, harmonious development, and the realisation of their full potential. To promote this, the Council offers funding through its Heritage Grants Program for best practice conservation, and for projects that engage with community and interpret State Registered places. The Council generally requires grant recipients to contribute an equal or greater amount of their own resources.



Percentage of additional private investment generated from grant-assisted conservation projects

Explanation for significant variance

The variance between the 2023-24 actual and both the target and 2022-23 actual is due to applicant contributions in 2023-24, where 17 of the 28 grant recipients provided more than 50 per cent of the funding. Two grant recipients provided more than 80 per cent of the funding, indicating a considerable return on investment.

Heritage Council Services

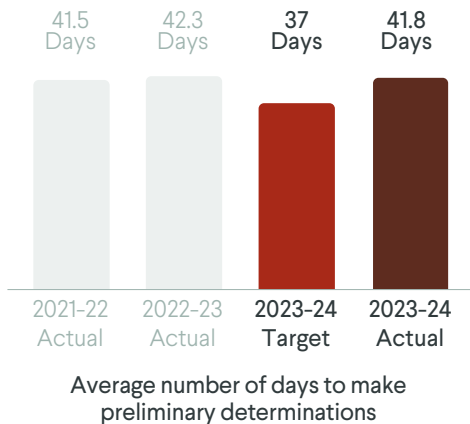
Service 1 – Cultural Heritage Conservation Services

Efficiency Indicator:

Average number of days to make preliminary determinations

This indicator measures the Department’s efficiency in meeting a statutory requirement on behalf of the Heritage Council.

Under section 39 of the *Heritage Act 2018*, the Council must make a preliminary determination as to whether a nomination for entry in the State Register of Heritage Places warrants review under section 40(1). Under regulation 30(2) of the *Heritage Regulations 2019*, the prescribed period is 60 days from the date the Council receives the nomination.



Explanation for significant variance

The variance between the 2023-24 actual and target is due to seven of the 10 nominations exceeding 37 days due to protracted assessments. However, none exceeded the statutory timeframe. With only a small number of nominations, any variation causes a significant impact to this KPI.